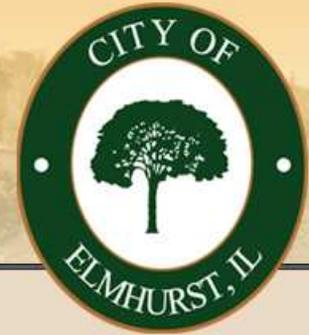


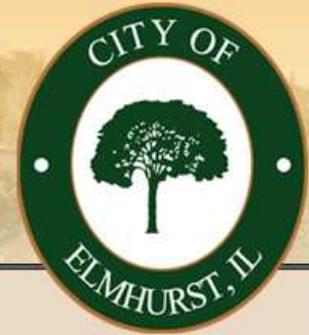
Five Year Capital Expenditure Budget Fiscal Year 2011/12

City Council Presentation - January 3, 2011



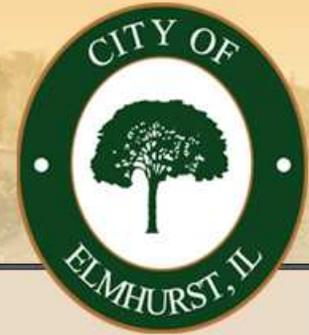
Agenda:

- **Capital Expenditure Budget Explanation**
- **Operating Budget Review/Update**
- **5 Year Capital Expenditure Budget Review**



Five-Year Capital Expenditure
Budget **Objective**.....

To identify and create a comprehensive plan
for the long-range major capital
expenditures necessary to maintain or
develop the physical assets of the City.



Capital Expenditures Are Identified As.....

Those expenditures of \$25,000 or more that result in the acquisition or construction of fixed assets intended to be held or used for a period of ten years or more.



Expenditure Classifications:

- I - Essential to maintain current level of service;
- II - Necessary to comply with state or federally mandated standards;
- III - Replacement/renovation of existing obsolete/deteriorating facilities;
- IV - Improve the safety of citizens and/or employees;
- V - Result in increased productivity or reduced energy consumption;
- VI - Contribute to the economic development of the City.



Expenditure Priority:

- A - Essential and immediate need;
- B - Essential but may be delayed;
- C - Optional but beneficial to the City through increased productivity, safety, etc;
- D - Optional but beneficial to the City in social, cultural or aesthetic ways.

The City of *Illinois*
Elmhurst



**Operating
Budget
Review/Update**

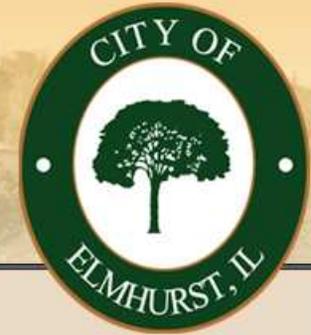
CITY OF ELMHURST, ILLINOIS

OPERATING BUDGET
and FIVE YEAR CAPITAL EXPENDITURE BUDGET
FISCAL YEAR 2010/11



**CORE
AND
CRITICAL**





General Funds:

- **General Fund***
- **Capital Imp. Fund ***

Special Revenue Funds:

- **Library**
- **MFT**

Enterprise Funds:

- **MUF**
- **Parking System**

Capital Project Funds:

- **TIF I/II/III**
- **G.O Bond Proceed Funds**
- **Stormwater**
- **Public Facilities**

Debt Service Funds

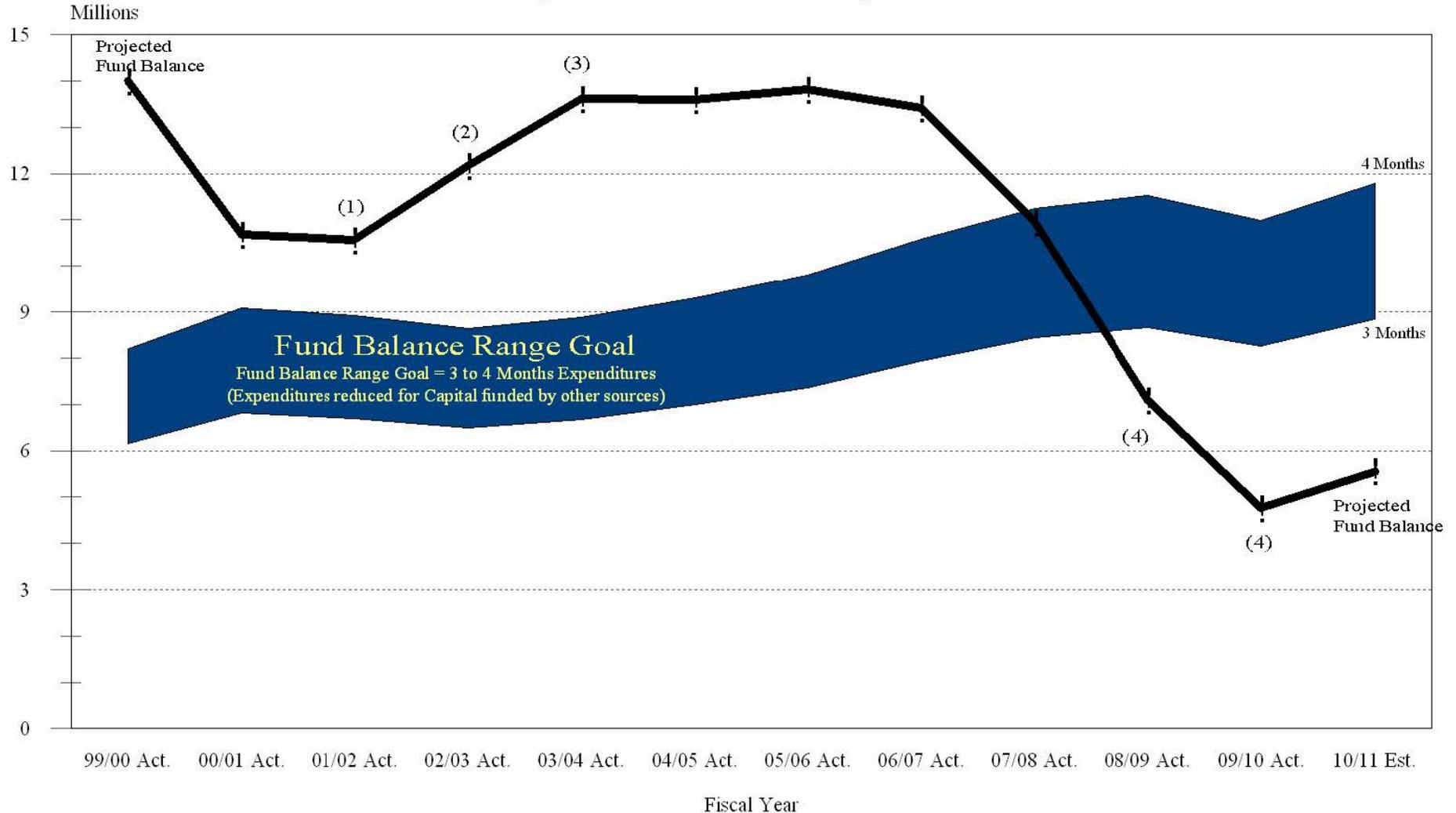
Trust & Agency Funds:

- **Police/Fire Pensions**
- **Glos**
- **Working Cash ***

**CITY OF ELMHURST
GENERAL FUND
Revenues and Expenditures and Changes in Fund Balance
(Fiscal Years Ended April 30)**

| | 2007/08 | 2008/09 | 2009/10 | 2010/11 |
|--|--------------------|--------------------|--------------------|------------------|
| | Actual | Actual | Actual | Estimated |
| Total Revenues and Other Sources | 36,845,394 | 36,877,767 | 38,173,083 | 47,200,549 |
| Total Expenditures and Other Uses | 39,310,520 | 40,745,947 | 40,495,237 | 46,409,923 |
| Excess of revenues and other sources over expenditures and other uses | (2,465,126) | (3,868,180) | (2,322,154) | 790,626 |
| Fund Balance Beginning of Year | 13,420,611 | 10,955,485 | 7,087,305 | 4,765,151 |
| Fund Balance End of Year | 10,955,485 | 7,087,305 | 4,765,151 | 5,555,777 |

City of Elmhurst Projected General Fund Balance Compared to Fund Balance Range Goal



- (1) Includes additional \$1,113,667 in fund balance due to change in accounting rules.
- (2) Includes additional \$769,596 in fund balance due to change in accounting rules and \$500,000 transfer in from MUF.
- (3) Includes additional \$571,500 in fund balance due to transfer in from Working Cash Fund.
- (4) Includes Working Cash Fund transfers to General Fund of \$250,000 in FY 2009 and \$700,000 in FY 2010.

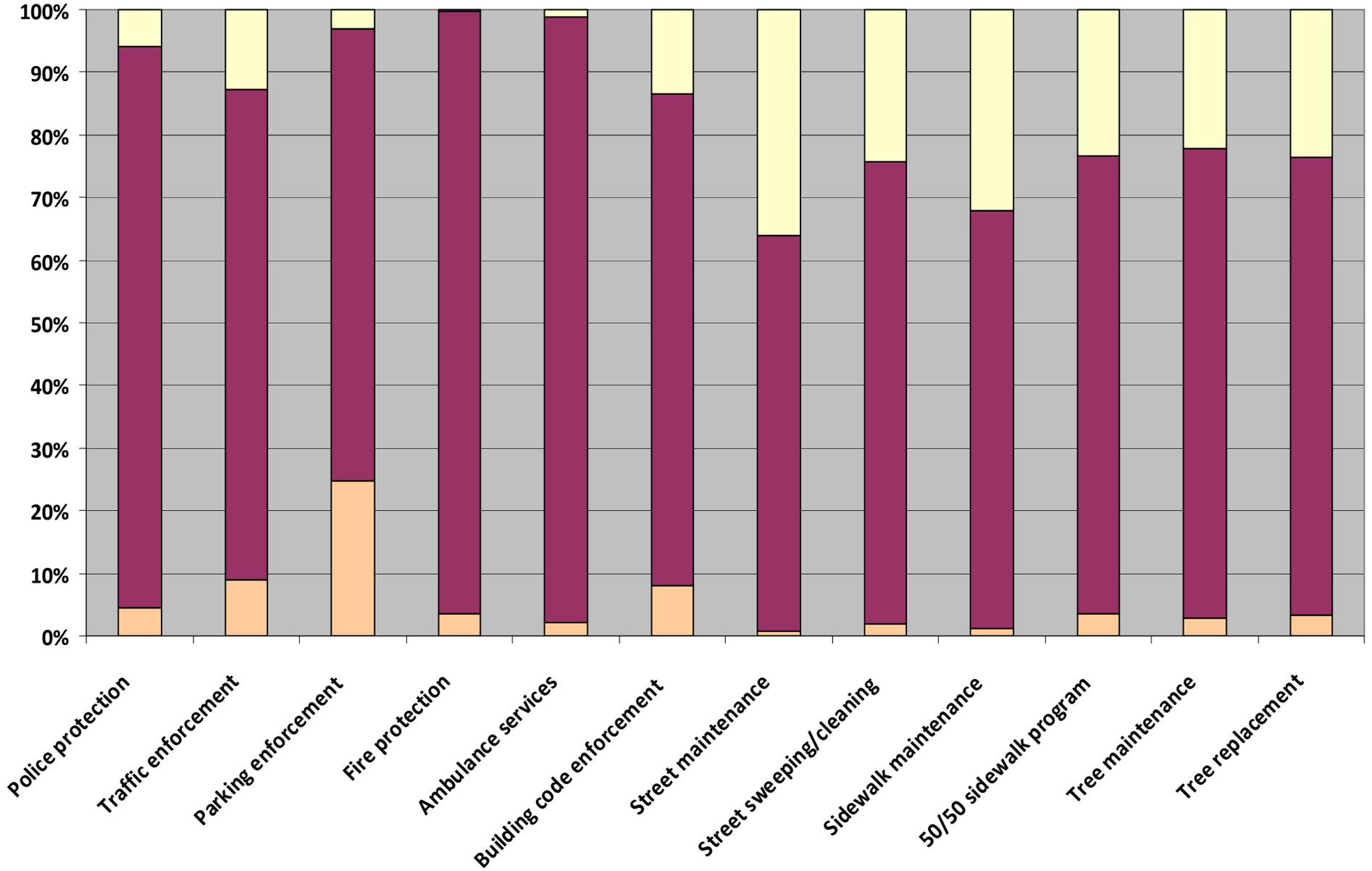


Summary of Tactics Applied to Balance General Fund:

- Targeted FY 1994/95 as “Model Year” Re: Revenue Sources
- Review Services - Annually
- Review Expenditures – Annually
- Created Big-Ideas Committee
- Clerestory Consulting Review
- Mayor’s Finance Task Force
- Cut Budget in Non-Sustainable Areas
- Authorized Capital Improvement Fund for Major Maintenance
- Authorized Innovative New Revenue Sources
(Admin. Tows/Wireless Radio Alarms/Local Adjudication)
- Revisited Service Categories with 2010 Citizen Survey

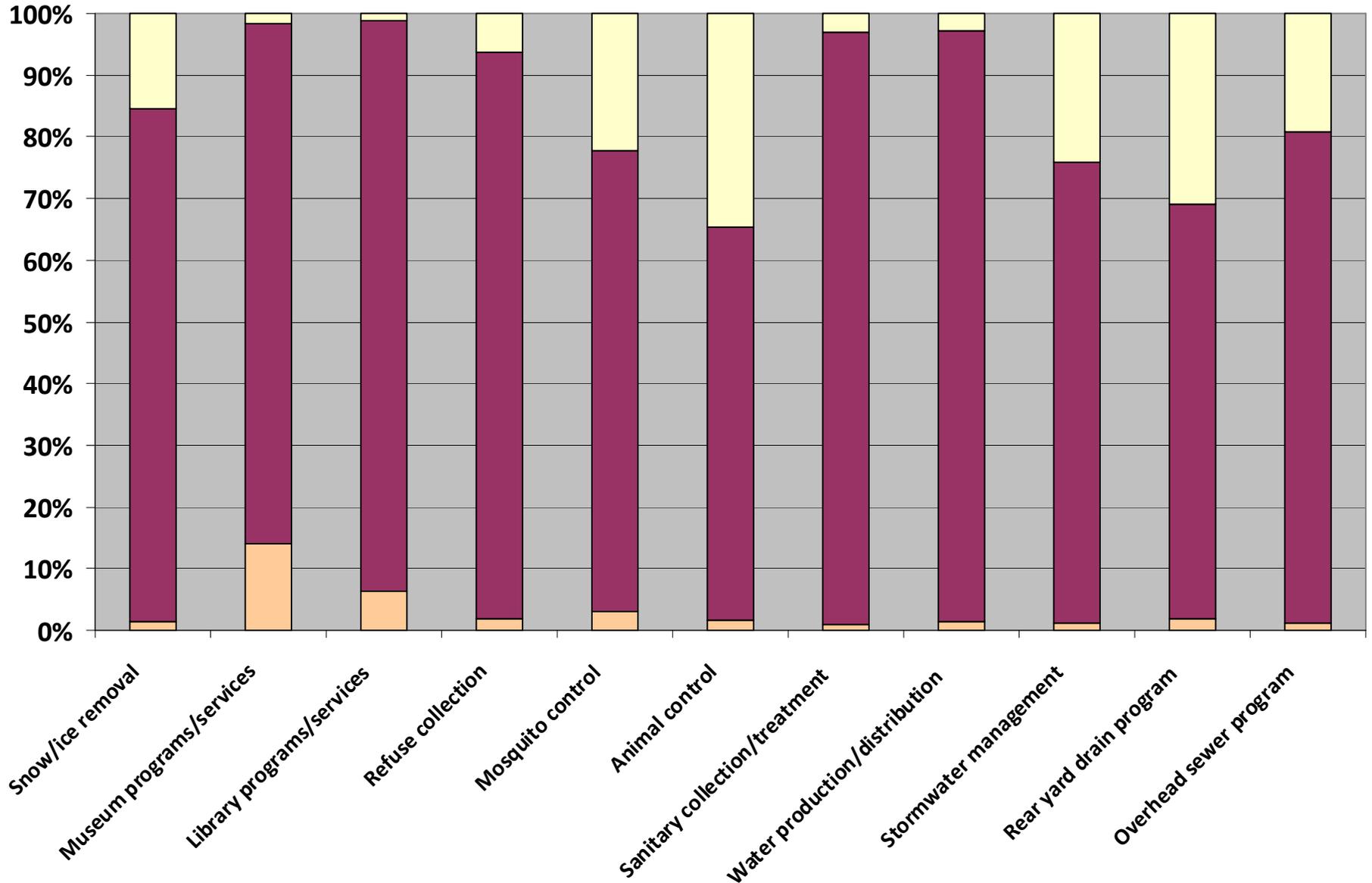
Level of Service (Question 10-10)

Too Much About Right Not Enough



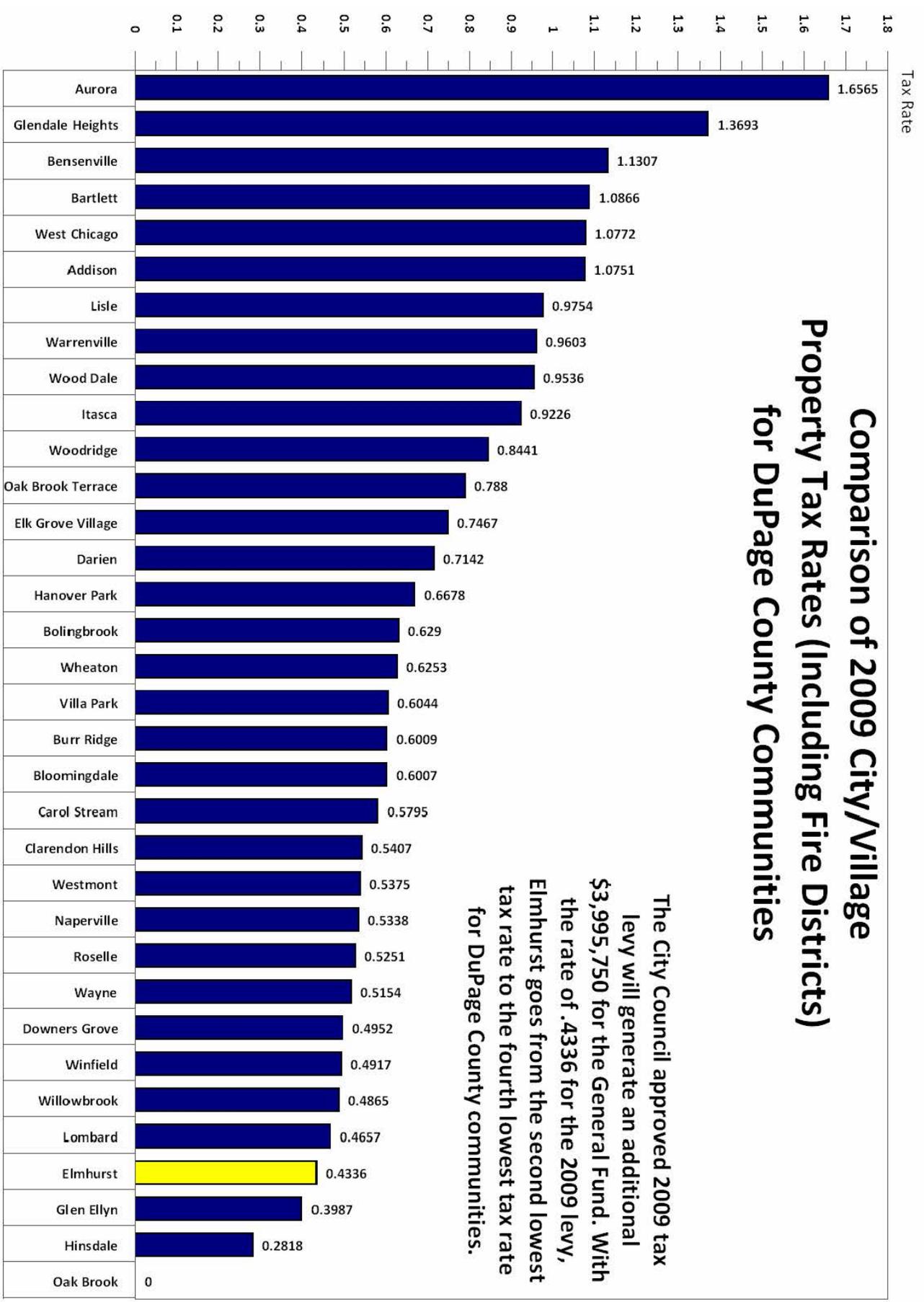
Level of Service (Question 10-10 Continued)

Too Much About Right Not Enough



Comparison of 2009 City/Village Property Tax Rates (Including Fire Districts) for DuPage County Communities

The City Council approved 2009 tax
levy will generate an additional
\$3,995,750 for the General Fund. With
the rate of .4336 for the 2009 levy,
Elmhurst goes from the second lowest
tax rate to the fourth lowest tax rate
for DuPage County communities.



DuPage County Communities

CITY OF ELMHURST
MUNICIPAL 1% SALES TAX

| | Fiscal Year 2010/11 | | | | | | Actual 2009/10 | Actual 2008/09 | Actual 2007/08 |
|-------------------------------|---------------------|----------------------------|---------------------------|----------------------------|------------------------|-------------------------|----------------------------|----------------------------|-----------------------------|
| | Budget | Actual/Est. | % Variance Budget/Act. | \$ Variance Budget/Act. | % Change Prior Year | \$ Change Prior Year | | | |
| July | 765,000.00 | 682,679.98 | -10.8% | (82,320.02) | -23.96% | (215,110.59) | 897,790.57 | 888,603.65 | 906,916.30 |
| August | 677,000.00 | 661,956.49 | -2.2% | (15,043.51) | -2.30% | (15,573.30) | 677,529.79 | 748,701.43 | 982,403.16 |
| September | 662,000.00 | 753,602.69 | 13.8% | 91,602.69 | 13.71% | 90,879.44 | 662,723.25 | 951,144.23 | 893,191.31 |
| October | 744,000.00 | 663,043.77 | -10.9% | (80,956.23) | -10.96% | (81,593.24) | 744,637.01 | 822,788.05 | 833,784.77 |
| November | 682,000.00 | 724,626.11 | 6.3% | 42,626.11 | 38.82% | 202,619.72 | 522,006.39 | 857,960.52 | 862,387.17 |
| December | 676,000.00 | 683,873.87 | 1.2% | 7,873.87 | 1.09% | 7,340.63 | 676,533.24 | 797,017.23 | 894,534.82 |
| January | 620,000.00 | 620,000.00 | 0.0% | 0.00 | 18.50% | 96,798.49 | 523,201.51 | 743,059.66 | 900,007.15 |
| February | 632,000.00 | 632,000.00 | 0.0% | 0.00 | 9.26% | 53,564.28 | 578,435.72 | 738,847.63 | 807,434.57 |
| March | 709,000.00 | 709,000.00 | 0.0% | 0.00 | -5.39% | (40,381.25) | 749,381.25 | 837,847.22 | 905,383.21 |
| April | 630,000.00 | 630,000.00 | 0.0% | 0.00 | 5.67% | 33,787.30 | 596,212.70 | 644,575.40 | 768,174.09 |
| May | 640,000.00 | 640,000.00 | 0.0% | 0.00 | -0.82% | (5,280.90) | 645,280.90 | 657,540.20 | 817,895.13 |
| June | 660,000.00 | 660,000.00 | 0.0% | 0.00 | 2.18% | 14,087.26 | 645,912.74 | 598,662.43 | 920,232.46 |
| | <u>8,097,000.00</u> | <u>8,060,782.91</u> | <u>-0.4%</u> | <u>(36,217.09)</u> | <u>1.78%</u> | <u>141,137.84</u> | <u>7,919,645.07</u> | <u>9,286,747.65</u> | <u>10,492,344.14</u> |
| TIF Transfer | <u>(397,000.00)</u> | <u>(308,643.36)</u> | | <u>88,356.64</u> | | | <u>(399,290.61)</u> | <u>(348,241.65)</u> | <u>(278,148.72)</u> |
| | 7,700,000.00 | 7,752,139.55 | | 52,139.55 | | | 7,520,354.46 | 8,938,506.00 | 10,214,195.42 |
| Reverse April Accrual - Prior | | (645,596.82) | | | | | (718,101.32) | (869,063.80) | (818,773.79) |
| April Accrual - Current | | 650,000.00 | | | | | 645,596.82 | 718,101.32 | 869,063.80 |
| | | <u>7,756,542.73</u> | | | | | <u>7,447,849.97</u> | <u>8,787,543.52</u> | <u>10,264,485.43</u> |

CITY OF ELMHURST - CAPITAL IMPROVEMENT FUND
Revenues and Expenditures and Changes in Fund Balance

03-Jan-11

| | 2008/09 | 2009/10 | 2010/11 | 2010/11 | Five (5) Year Projections | | | | |
|---|------------------|------------------|------------------|------------------|---------------------------|------------------|------------------|------------------|------------------|
| | | | | | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 |
| | Actual | Actual | Budget | Estimated | Projected | Projected | Projected | Projected | Projected |
| Revenues: | | | | | | | | | |
| State Income Tax | 3,156,071 | 2,751,113 | 2,667,200 | 2,667,200 | 2,693,872 | 2,774,688 | 2,857,929 | 2,943,667 | 3,031,977 |
| 1/4% Sales Tax | 1,350,294 | 1,204,028 | 1,160,000 | 1,224,000 | 1,248,480 | 1,298,419 | 1,350,356 | 1,404,370 | 1,460,545 |
| Telecommunications Tax | 629,709 | 610,472 | 628,800 | 575,000 | 580,750 | 586,558 | 592,423 | 598,347 | 604,331 |
| Special Service Area Payments | 52,204 | 52,746 | 53,080 | 53,080 | 58,700 | 37,300 | 33,300 | 35,800 | 38,300 |
| Rental Income, net (a) | 155,821 | 305,000 | 225,000 | 225,000 | 225,000 | 225,000 | 225,000 | 225,000 | 112,500 |
| Grants | - | - | - | - | 600,000 | - | - | - | - |
| Other Income (b) | - | - | 120,000 | 120,000 | 120,000 | 120,000 | 120,000 | 120,000 | - |
| Interest | 266,145 | 214,817 | 238,375 | 220,000 | 151,913 | 60,600 | 35,400 | 27,900 | 22,300 |
| Total Revenues | 5,610,244 | 5,138,176 | 5,092,455 | 5,084,280 | 5,678,715 | 5,102,565 | 5,214,408 | 5,355,084 | 5,269,952 |
| General Fund Transfers: | | | | | | | | | |
| Road Improvements | - | 629,548 | 2,057,700 | 812,500 | 1,027,500 | - | - | - | - |
| York Street Improvements | - | - | - | - | - | - | - | - | - |
| Museum/Churchville Improvements | 31,510 | 240,000 | 60,000 | 120,000 | - | - | 250,000 | - | - |
| Fire Station Improvements | - | - | 45,000 | 45,000 | - | - | - | - | - |
| Fire Equipment/Trucks | 858,572 | - | - | - | - | - | 175,000 | - | 690,000 |
| ESDA/Public Safety Equipment | 127,167 | 341,934 | 654,800 | 454,800 | 144,200 | 20,000 | 20,000 | 20,000 | 20,000 |
| Streetlight/Signal Improvements | 27,250 | 33,450 | 16,100 | 16,100 | - | 330,000 | 330,000 | 330,000 | 330,000 |
| Street Resurfacing | 1,659,636 | 1,402,119 | 875,000 | 1,450,000 | 1,500,000 | 1,250,000 | 1,250,000 | 1,250,000 | 1,250,000 |
| Unimproved Road/Alley Rehab. | 33,550 | 28,473 | - | - | - | 60,000 | 60,000 | 60,000 | 60,000 |
| Sidewalk, Curb and Gutter | 133,007 | 74,611 | 50,000 | 50,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| Public Benefit Sidewalk Installation | 152,797 | 37,030 | 200,000 | 60,000 | - | - | 50,000 | 50,000 | 50,000 |
| Concrete Street Reconstruction | 15,265 | - | 100,000 | 100,000 | - | 300,000 | 300,000 | 300,000 | 300,000 |
| Mgmt. Information System | 98,746 | 72,837 | 883,000 | 285,000 | 723,000 | 760,000 | 635,000 | 415,000 | 396,000 |
| Storm Sewer Repair/Extensions | 101,252 | 50,000 | 110,000 | 110,000 | 150,000 | 175,000 | 175,000 | 175,000 | 175,000 |
| Storm/Lift Station-Flood Mitigation Impr. | - | - | 50,000 | 35,000 | 331,250 | - | - | - | - |
| Bridge/Underpass/RR Imp. | - | - | - | - | - | 200,000 | - | - | - |
| Contingency - Deferrals | - | - | 50,000 | 50,000 | - | - | - | - | - |
| Tree Purchase and Planting | - | - | 221,500 | 146,000 | - | - | - | - | - |
| Building Admin - 180 W Park (c) | 45,115 | 57,346 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Park/Prospect & UST Compl. | 3,952 | - | - | - | - | - | - | - | - |
| Public Infrastructure Imp. - EMH | 38,650 | 1,120,000 | 1,242,500 | 1,028,000 | 1,307,950 | 464,150 | 445,400 | - | - |
| Police Admin. Bldg. | 2,201 | - | - | - | - | 222,000 | - | - | - |
| Mun. Admin. Bldg. | 29,025 | 4,370 | 12,000 | 12,000 | 216,000 | - | - | - | 75,000 |
| Public Works Facility Imp. - Phase II | - | - | 167,500 | 161,500 | - | 224,000 | 960,000 | - | - |
| Total General Fund Transfers | 3,357,695 | 4,091,718 | 6,825,100 | 4,965,900 | 5,579,900 | 4,185,150 | 4,830,400 | 2,780,000 | 3,526,000 |

CITY OF ELMHURST - CAPITAL IMPROVEMENT FUND
Revenues and Expenditures and Changes in Fund Balance

03-Jan-11

| | 2008/09 | 2009/10 | 2010/11 | 2010/11 | Five (5) Year Projections | | | | |
|--|-----------------|---------------|-------------|---------------|---------------------------|-------------|-------------|-----------|-----------|
| | | | | | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 |
| | Actual | Actual | Budget | Estimated | Projected | Projected | Projected | Projected | Projected |
| <u>Other Transfers - Capital Projects</u> | | | | | | | | | |
| Stormwater | 34,346 | 204,548 | 900,000 | 900,000 | 650,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| Public Facilities - Fire Station 2 | (367,027) | - | - | - | - | - | - | - | - |
| Parking System | - | - | - | - | - | 401,215 | 401,215 | 401,215 | 401,215 |
| <u>Other Transfers - Debt Service</u> | | | | | | | | | |
| 2000 G.O. Bond Retirement | 846,821 | - | - | - | - | - | - | - | - |
| 2001 G.O. Bond Retirement | 242,795 | 176,474 | - | - | - | - | - | - | - |
| 2003 G.O. Bond Retirement | 485,840 | 476,375 | 524,638 | 524,638 | 504,671 | 504,343 | 504,965 | 609,635 | 627,385 |
| 2006 G.O. Bond Retirement | 215,735 | 216,288 | 217,488 | 217,488 | 216,393 | 220,222 | 221,079 | 221,656 | 224,510 |
| 2008 G.O. Bond Retirement | 121,034 | 646,144 | 489,590 | 489,590 | 442,095 | 440,610 | 662,585 | 381,405 | 376,709 |
| 2009 G.O. Bond Retirement (d) | - | 364,317 | 366,290 | 366,290 | 368,102 | 367,171 | 368,578 | 372,240 | 373,078 |
| 2009A G.O. Bond Retirement (e) | - | 31,167 | 404,942 | 404,942 | 470,317 | 474,587 | 164,607 | 167,746 | 164,120 |
| Bank Charges/Fees | 1,175 | - | 2,777 | 2,777 | 2,855 | 2,855 | 2,855 | 2,855 | 2,855 |
| Total Debt Service Transfers | 1,913,400 | 1,910,765 | 2,005,725 | 2,005,725 | 2,004,433 | 2,009,788 | 1,924,669 | 1,755,537 | 1,768,657 |
| Total Expenditures (Transfers) | 4,938,414 | 6,207,031 | 9,730,825 | 7,871,625 | 8,234,333 | 6,746,153 | 7,306,284 | 5,086,752 | 5,845,872 |
| Excess (Def.) Revenues Over Exp. | 671,830 | (1,068,855) | (4,638,370) | (2,787,345) | (2,555,619) | (1,643,588) | (2,091,876) | 268,332 | (575,920) |
| <u>Other Financing Sources/(Uses):</u> | | | | | | | | | |
| Transfer In (Out) | - | 1,184,019 (d) | 4,004,867 | 4,004,867 (d) | - | - | - | - | - |
| Total Other Fin. Sources/(Uses) | - | 1,184,019 | 4,004,867 | 4,004,867 | - | - | - | - | - |
| Excess (Def.) of Rev. and Other Fin. Sources Over Exp. And Other Fin. Uses | 671,830 | 115,164 | (633,503) | 1,217,522 | (2,555,619) | (1,643,588) | (2,091,876) | 268,332 | (575,920) |
| Fund Balance Previous Year | 8,318,568 | 5,490,398 | 5,605,562 | 5,605,562 | 6,823,084 | 4,267,466 | 2,623,877 | 532,001 | 800,333 |
| Fund Balance Current Year | 8,990,398 | 5,605,562 | 4,972,059 | 6,823,084 | 4,267,466 | 2,623,877 | 532,001 | 800,333 | 224,414 |
| Reserved - Thome Loan | (3,500,000) (f) | - | - | - | - | - | - | - | - |
| Fund Balance Current Year - Adjusted | 5,490,398 | 5,605,562 | 4,972,059 | 6,823,084 | 4,267,466 | 2,623,877 | 532,001 | 800,333 | 224,414 |

Revenue assumptions for 2011/12 - 2015/16 projections:

- Assumes a 2% increase in Home Rule Sales Tax for FY 2011/12 and 4% thereafter.
- Assumes a 1% increase in State Income Tax for FY 2011/12 and 3% thereafter.
- Assumes 1.0% increase each year in Telecommunications Tax.
- Includes Expenditures from the Five Year Capital Expenditure Budget.
- Assumes an interest rate of 1 - 2%.

Notes:

- (a) Reflects lease revenue less operating expenses paid by property manager.
- (b) Projections reflect five year payback of equipment for wireless alarm project.
- (c) Reflects expenses paid by City (property taxes and property management fees)
- (d) 2009 G.O. Bond proceeds and debt service (EMHC and Misc. Infrastructure Improvements)
- (e) 2009A debt service reflects 2001 Refunding
- (f) Reflects CIP Fund contributions for CBD parking improvements (loan receivable).

**CITY OF ELMHURST
WORKING CASH FUND
Revenues and Expenditures
And Changes in Fund Balance
(Fiscal Years Ended April 30)**

| | 2007/08 | 2008/09 | 2009/10 | 2010/11 |
|---|----------------|----------------|---------------|----------------------|
| <u>Revenues:</u> | <u>Actual</u> | <u>Actual</u> | <u>Actual</u> | <u>Estimated</u> |
| Interest Income | 45,026 | 28,179 | 1,341 | 150 |
| Sale of Property | - | - | - | - |
| Total Revenues | 45,026 | 28,179 | 1,341 | 150 |
| Excess (Deficiency) Revenues Over Expenditures | 45,026 | 28,179 | 1,341 | 150 |
| <u>Other Financing Source (Uses):</u> | | | | |
| Operating Transfers (Out) | - | (250,000) (1) | (700,000) (1) | - |
| Operating Transfers In | - | - | - | - |
| Total Other Fin. Sources (Uses) | - | (250,000) | (700,000) | - |
| Excess (Deficiency) of revenues and other financing sources over expenditures and other financing uses | 45,026 | (221,821) | (698,659) | 150 |
| Fund Balance Beginning of Year | 905,919 | 950,945 | 729,124 | 30,465 |
| Fund Balance End of Year | <u>950,945</u> | <u>729,124</u> | <u>30,465</u> | <u>30,615</u> |

(1) Transfers approved by City Council to alleviate financial stress in General Fund.

**CITY OF ELMHURST
2011-2012 BUDGET SCHEDULE**

| <u>TARGET DATES</u> | <u>BUDGET ACTIVITY</u> |
|-----------------------|--|
| Sept. 2, 2010 | City Manager memo to Mayor and City Council regarding budget and budget schedule and regarding the 2010 Citizens Survey Summary. |
| Sept. 15, 2010 | Five Year Capital Improvement Budget worksheets distributed to department heads. |
| Oct. 25, 2010 | Five Year Capital Improvement budgets due to Finance Department. |
| Oct. 25, 2010 | Mayor and City Council message to City Manager regarding budget goals for 2011-2012 received by City Manager. |
| Oct. 25, 2010 | Operating budget worksheets and guidelines delivered to department heads for detailed budget process. |
| Oct. 25, 2010 | Finance Committee begins review of 2010 property tax levy. |
| Dec. 6, 2010 | Preliminary Five Year Capital Improvement Budget distributed to Mayor and City Council. |
| Dec. 6, 2010* | Tax levy public hearing held, if necessary. |
| Dec. 13, 2010 | Operating budgets due to City Manager. |
| Dec. 20, 2010* | City Council approves 2010 property tax levy. (Tax levy may be approved on Dec. 6, 2010 if public hearing is not required.) |
| Jan. 3, 2011 | City Council reviews Five Year Capital Improvement Budget. |
| Mar. 7, 2011 | Operating budget delivered to City Council. |
| Mar. 21, 2011 | Public hearing for 2011-2012 operating budget. |
| Apr. 4, 2011* | 2011-2012 Operating budget approved. |

***City Council action required.**



Mayor/City Council Budget Message Highlights:

- Use the 2010 Citizen Survey results as a major resource and guide relative to priorities for City services
- Complete a review of all City operations for cost-saving opportunities and operating efficiencies
- Provide support necessary to allow Elmhurst to continue to be proactive in its economic development efforts
- Continue flexibility in the three TIF Districts to allow for City participation in redevelopment opportunities
- Continue efforts to leverage Elmhurst dollars with State and Federal grants
- Complete a review of all revenue sources, including possible enhancements and adjustments



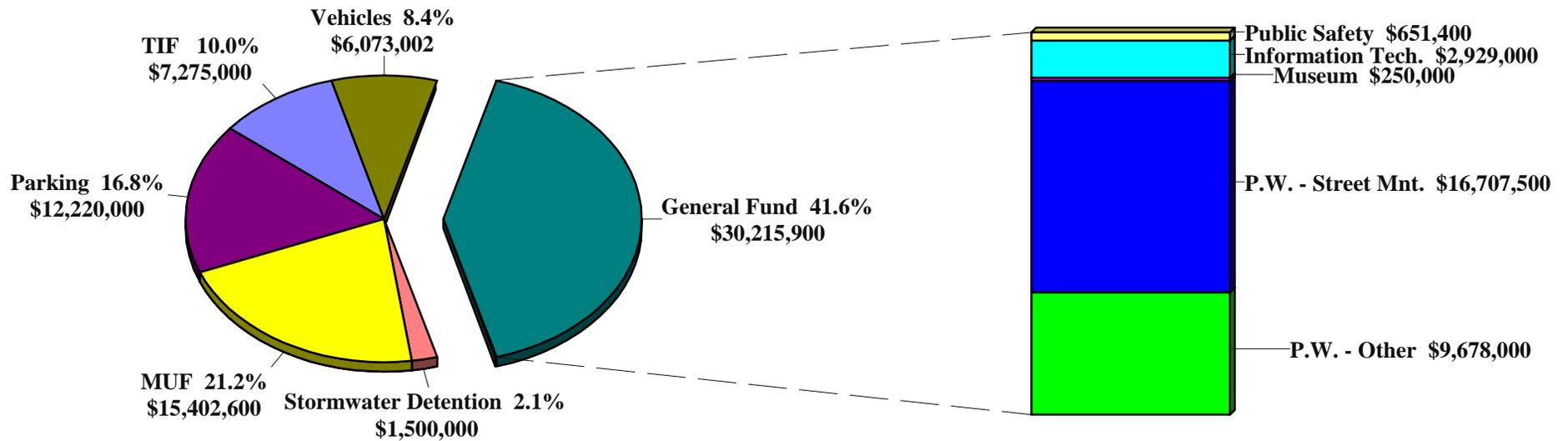
Highlights of the Preliminary 2011-2012 CEB are:

- Public Works Infrastructure
- IT/Communications
- Land Acquisition
- Stormwater Improvements/Flood Mitigation
- Central Business District
- Parking System

CITY OF ELMHURST

2011/12 - 2015/16 FIVE YEAR CEB

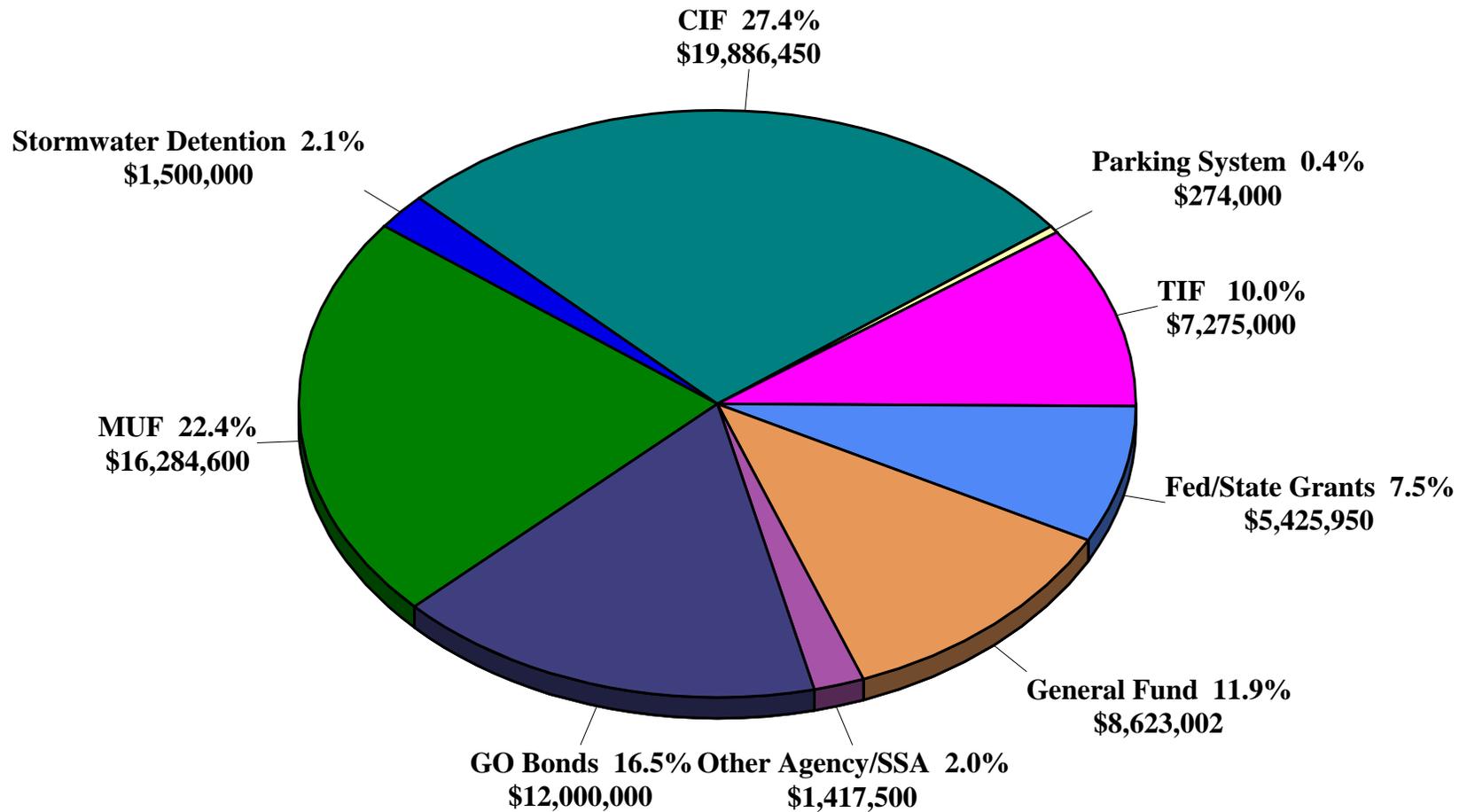
EXPENDITURES - \$72,686,502

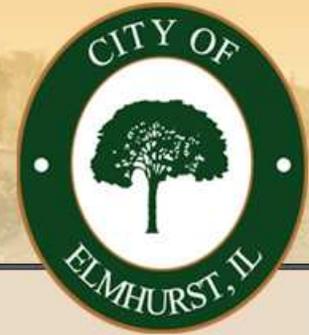


CITY OF ELMHURST

2011/2012 - 2015/16 FIVE YEAR CEB

FUNDING SOURCES - \$72,686,502





Revenue Sources – Capital Improvement Fund (CIF):

- State Income Tax (80%)
- 0.25% Home Rule Sales Tax (33%)
- Telecommunications Tax (25%)
- Rental Income (180 W. Park)
- SSA Payments -New Sidewalks (Payback)
- Wireless Alarm Project (Equipment Payback)
- Interest Income



Expenditures Funded by the Capital Improvement Fund (CIF):

- Infrastructure Improvements (Streets, Sidewalks)
- Building Improvements (Phase II - PW Garage)
- Parking Improvements
- Stormwater Management/Flood Mitigation
- Information Technology
- Public Safety Equip. (Radios)
- Debt Service
- Elmhurst Memorial Hospital Public Benefit Imp.



General Fund Budget Assistance from the CIF for FY 2010/11:

- Street Resurfacing - \$500,000 *
- Concrete Street Patching - \$100,000
- Tree Purchase and Planting - \$221,500
- Contingency - \$50,000

* Street Resurfacing assistance also proposed in FY 2011/12 Budget



Cuts and Deferrals:

- Riverside Drive/Rt. 83 Frontage Road Imp.
- New Historical Museum Building
- Police Lockers and Range Improvements
- York and Grand Intersection Improvements
- Unimproved Road/Alley Rehab.
- New Sidewalk Installation (SSA)
- Concrete Street Reconstruction
- Streetlight Luminaire/Wiring Replacement



What's Next.....

- **Capital rolled into two year operating**
- **Committee review of appropriate City department budgets**
- **Finance Committee review of revenues**
- **City budget team review of department budgets**
- **Final compilation of proposed budget**

Expenditures - Revenues

Governmental Funds (General, CIF)

Special Revenue (MFT, Library)

Enterprise (MUF, Parking)

Capital Projects (TIF, Stormwater, Corp. Purpose Bonds)

Debt Service

Trust and Agency (Pensions, Working Cash, Glos)



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- 2011-2012 Budget
- 2010-2011 Budget
- 2009-2010 Budget

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2011-2012 Budget

2011- 2012 Capital Expenditure Budget FY 2011/12 - 2015/16

- [CEB Summary Schedule](#)
- [CEB Detail Project Sheets](#)
- [CEB Vehicle & IT Replacement Schedules](#)

2011-2012 Miscellaneous Budget Documents

- [City Manager Memo to Mayor & City Council](#)
- [Budget Schedule](#)
- [Mayor/City Council Budget Message](#)



Five Year Capital Expenditure Budget Fiscal Year 2011/12

City Council Presentation - January 3, 2011